

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE**

**AUDITED CONSOLIDATED FINANCIAL STATEMENTS**

**December 31, 2021 and 2020**



**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
CONTENTS**

<b>AUDITED CONSOLIDATED FINANCIAL STATEMENTS</b>	<b><u>Page</u></b>
Independent auditors' report	3 - 4
Consolidated statements of financial position	5 - 6
Consolidated statements of activities	7
Consolidated statements of functional expenses	8 - 9
Consolidated statements of cash flows	10
Notes to financial statements	11 - 26



## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors  
American Prairie Foundation dba American Prairie  
Bozeman, MT

### Opinion

We have audited the accompanying consolidated financial statements of American Prairie Foundation dba American Prairie (a nonprofit organization) and its affiliate, which comprise the consolidated statements of financial position as of December 31, 2021 and 2020 and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of American Prairie as of December 31, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of American Prairie and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about American Prairie's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.



## **Auditor's Responsibilities for the Audit of the Financial Statements (continued)**

Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of American Prairie's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about American Prairie's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

*Amatics CPA Group*

Bozeman, Montana  
April 12, 2022

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**

		<b>December 31</b>	
		<b>2021</b>	<b>2020</b>
<b>ASSETS</b>			
<b>CURRENT ASSETS</b>			
Cash	\$	22,437,509	\$ 14,238,851
Accounts receivable		337,720	463
Pledges receivable - current portion		15,480,786	2,785,952
Prepaid expense and commission credit		150,444	245,593
Other current assets		32,909	22,226
		38,439,368	17,293,085
 <b>FIXED ASSETS</b>			
Buildings		5,720,003	5,235,373
Kestrel Camp		1,515,684	1,515,684
Furniture and fixtures		108,235	108,235
Equipment		3,769,782	3,600,176
Enrico Science and Education Center		1,112,794	1,112,794
Huts		874,519	874,519
Campground		2,615,867	2,615,867
Construction in progress		6,452,585	2,853,495
		22,169,469	17,916,143
Less: accumulated depreciation		(6,394,647)	(5,355,263)
		15,774,822	12,560,880
 <b>OTHER ASSETS</b>			
Pledges receivable, net of discount and current portion		4,856,309	3,871,311
Non-depreciable artwork		471,855	-
Animals, at cost		71,697	80,420
Investments		3,214,287	2,805,668
Conservation lands		80,895,058	67,343,329
		89,509,206	74,100,728
Total assets		\$ 143,723,396	\$ 103,954,693

See the accompanying notes to financial statements.

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION (CONTINUED)**

	<b>December 31</b>	
	<b>2021</b>	<b>2020</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable	\$ 133,949	\$ 129,979
Accrued expenses	239,347	67,587
Accrued variable compensation and compensated absences	101,145	104,820
Flex spending liability	15,147	10,001
Accrued interest	90,953	78,406
SBA Paycheck Protection Program loan	-	761,300
Current portion of loans payable	48,840	1,592,753
	629,381	2,744,846
<b>OTHER LIABILITIES</b>		
Loans payable, net of current portion and unamortized debt issuance costs	32,688,977	24,087,510
<b>NET ASSETS</b>		
Without donor restrictions	54,164,247	37,961,598
With donor restrictions	56,240,791	39,160,739
	110,405,038	77,122,337
Total liabilities and net assets	\$ 143,723,396	\$ 103,954,693

See the accompanying notes to financial statements.

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
CONSOLIDATED STATEMENTS OF ACTIVITIES**

	<b>Years Ended December 31</b>	
	<b>2021</b>	<b>2020</b>
<b>SUPPORT AND REVENUES WITHOUT DONOR RESTRICTIONS</b>		
Contributions	\$ 18,821,738	\$ 8,670,717
Visitation income	119,937	25,292
Special events	1,348,894	530,000
In-kind support	473,105	21,428
Net assets released from restrictions	<u>3,507,506</u>	<u>3,269,296</u>
Total support and revenues without donor restrictions	<u>24,271,180</u>	<u>12,516,733</u>
<b>EXPENSES</b>		
Program services	6,903,317	6,218,349
Management and general	1,177,963	1,057,841
Fundraising	<u>1,836,276</u>	<u>1,106,442</u>
Total expenses	<u>9,917,556</u>	<u>8,382,632</u>
<b>OTHER INCOME (EXPENSE)</b>		
Investment return, net	513,403	167,355
Gain on disposal of property and equipment	35,800	12,089
Operations income	<u>1,299,822</u>	<u>987,938</u>
Total other income (expense)	<u>1,849,025</u>	<u>1,167,382</u>
Increase in net assets without donor restrictions	<u>16,202,649</u>	<u>5,301,483</u>
<b>SUPPORT AND REVENUES WITH DONOR RESTRICTIONS</b>		
Contributions	20,461,900	5,542,544
Investment return, net	125,658	108,173
Net assets released from restrictions	<u>(3,507,506)</u>	<u>(3,269,296)</u>
Total support and revenues with donor restrictions	<u>17,080,052</u>	<u>2,381,421</u>
<b>INCREASE IN NET ASSETS</b>	33,282,701	7,682,904
Net assets, beginning of year	<u>77,122,337</u>	<u>69,439,433</u>
<b>NET ASSETS, END OF YEAR</b>	<u><u>\$ 110,405,038</u></u>	<u><u>\$ 77,122,337</u></u>

See the accompanying notes to financial statements.

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES**

	<b>Year Ended December 31, 2021</b>			
	<b>Program Services</b>	<b>Management and General</b>	<b>Fundraising</b>	<b>Totals</b>
Wildlife and field expenses	\$ 717,718	\$ 6,613	\$ 999	\$ 725,330
Salaries and wages	1,883,383	510,569	721,588	3,115,540
Payroll benefits	328,159	159,975	121,588	609,722
Payroll taxes	136,286	32,374	48,481	217,141
Occupancy	1,340	151,041	-	152,381
Professional fees	1,080,905	43,474	873,850	1,998,229
Advertising and promotion	185,126	9,787	1,523	196,436
Conferences, conventions, meetings	17,737	1,135	-	18,872
Debt service interest expense	800,574	-	-	800,574
Depreciation	1,127,348	-	-	1,127,348
Dues and subscriptions	52,287	82,983	9,848	145,118
Finance institution service charges	7,530	9,925	40,111	57,566
Insurance	143,054	37,085	413	180,552
Interest expense	-	7,738	-	7,738
Office expenses	27,833	10,829	66	38,728
Printing and publications	57,605	3,869	1,292	62,766
Postage and delivery	9,102	12,880	5,950	27,932
Repairs and maintenance	1,953	11,655	-	13,608
Taxes	167,513	1,144	192	168,849
Telecommunication	22,605	38,573	-	61,178
Travel	135,259	46,314	10,375	191,948
	<u>\$ 6,903,317</u>	<u>\$ 1,177,963</u>	<u>\$ 1,836,276</u>	<u>\$ 9,917,556</u>

In addition to the above, in 2021, the Organization utilized \$10,044,980 of donor contributions toward land and other capital expenditures and made \$909,593 in debt service principal payments. These expenditures all went directly into program services.

See the accompanying notes to financial statements.



**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES**

	<b>Year Ended December 31, 2020</b>			
	<b>Program Services</b>	<b>Management and General</b>	<b>Fundraising</b>	<b>Totals</b>
Wildlife and field expenses	\$ 384,562	\$ 9,673	\$ -	\$ 394,235
Salaries and wages	1,700,390	407,035	672,424	2,779,849
Payroll benefits	262,964	104,132	115,606	482,702
Payroll taxes	123,867	30,015	46,739	200,621
Occupancy	7,475	175,395	-	182,870
Professional fees	578,356	49,710	179,984	808,050
Advertising and promotion	227,561	2,406	3,201	233,168
Bad debt	275	749	-	1,024
Conferences, conventions, meetings	12,022	16,078	12,746	40,846
Debt service interest expense	1,190,509	-	-	1,190,509
Depreciation	1,202,517	-	-	1,202,517
Dues and subscriptions	35,830	123,780	21,652	181,262
Finance institution service charges	11,261	6,770	34,430	52,461
Insurance	102,766	28,782	-	131,548
Interest expense	1,136	-	-	1,136
Office expenses	3,749	7,324	-	11,073
Printing and publications	49,367	3,243	520	53,130
Postage and delivery	14,995	12,024	2,813	29,832
Repairs and maintenance	2,912	10,118	-	13,030
Taxes	139,344	508	-	139,852
Telecommunication	31,444	39,662	-	71,106
Travel	135,047	30,437	16,327	181,811
	<u>\$ 6,218,349</u>	<u>\$ 1,057,841</u>	<u>\$ 1,106,442</u>	<u>\$ 8,382,632</u>

In addition to the above, in 2020, the Organization utilized \$2,402,018 of donor contributions toward land and other capital expenditures and made \$5,516,610 in debt service principal payments. These expenditures all went directly into program services.

See the accompanying notes to financial statements.

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
CONSOLIDATED STATEMENTS OF CASH FLOWS**

	<b>Years Ended December 31</b>	
	<b>2021</b>	<b>2020</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Receipts from donors	\$ 21,236,891	\$ 12,804,771
Other cash receipts	2,768,653	1,543,230
Payments for salaries and related costs	(3,940,932)	(3,525,407)
Payments to vendors	<u>(4,612,489)</u>	<u>(3,999,083)</u>
Net cash provided by operating activities	<u>15,452,123</u>	<u>6,823,511</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Payments for property and equipment	(747,228)	(366,023)
Payments for construction in progress	(3,599,215)	(2,005,400)
Payments for conservation lands	(5,606,218)	(1,133)
Proceeds from sale of property and equipment	49,676	88,447
Net purchases (proceeds from sale) of investments	<u>3,559,113</u>	<u>1,533,303</u>
Net cash used by investing activities	<u>(6,343,872)</u>	<u>(750,806)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Proceeds from SBA Paycheck Protection Program loan	-	761,300
Principal payments on loans payable	<u>(909,593)</u>	<u>(5,516,610)</u>
Net cash used by financing activities	<u>(909,593)</u>	<u>(4,755,310)</u>
<b>NET CHANGE IN CASH</b>	8,198,658	1,317,395
Cash at beginning of year	<u>14,238,851</u>	<u>12,921,456</u>
<b>CASH AT END OF YEAR</b>	<u>\$ 22,437,509</u>	<u>\$ 14,238,851</u>
<b>NON-CASH INVESTING AND FINANCING ACTIVITIES</b>		
Debt paid through issuance of line of credit	<u>\$ 23,824,121</u>	<u>\$ -</u>
Conservation lands acquired through issuance of debt	<u>\$ 7,945,811</u>	<u>\$ -</u>
Paycheck Protection Program loan forgiveness	<u>\$ 761,300</u>	<u>\$ -</u>
Debt issuance costs paid through issuance of line of credit	<u>\$ 256,911</u>	<u>\$ -</u>
<b>CASH PAID FOR INTEREST</b>	<u>\$ 788,028</u>	<u>\$ 1,223,207</u>

See the accompanying notes to financial statements.

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Organization**

The American Prairie Foundation dba American Prairie (the Organization) is a tax-exempt organization as provided by Section 501(c)(3) and Section 509 of the Internal Revenue Code. The Organization's mission is to create the largest nature reserve in the contiguous United States, a refuge for people and wildlife preserved forever as part of America's heritage.

**Basis of Presentation**

The financial statements are reported on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP) applicable to nonprofit organizations as codified by the Financial Accounting Standards Board.

**Net Assets**

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows

- *Net Assets Without Donor Restrictions* – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions. The governing board has designated, from net assets without donor restrictions, net assets to be held in perpetuity for a board-designated endowment and for land and building acquisitions.
- *Net Assets Assets With Donor Restrictions* – Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

**Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

**Principles of Consolidation**

These consolidated financial statements include the accounts of American Prairie and its wholly-owned affiliate, 5 Mountain Ranch, LLC (a Montana limited liability company in which the Organization is the sole member). All inter-entity transactions and accounts are eliminated.

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Contributions and Revenue Recognition**

Contributions, including unconditional promises to give (i.e. pledges receivable), are recognized as revenues in the period cash or assets are transferred or pledges are received. Contributions of assets other than cash are recorded at their estimated fair value at date of receipt. All contributions are considered to be available for unrestricted use unless specifically restricted by the donor. Amounts received that are designated for future periods or restricted by the donor for specific purposes are reported as increases in net assets with donor restrictions and are reclassified to net assets without donor restrictions when the cash is received and any purpose restriction is met. The Organization considers all contributions for the purchase of land as net assets with permanent donor restrictions, consistent with its mission. When the Organization makes land acquisitions using contributions without donor restrictions, those acquisitions are considered to be Board designated and have been presented accordingly.

Unconditional promises to give are recorded at fair value, which is measured as the present value of their future cash flows, discounted at the short term prime interest rate (3.25% as of December 31, 2021). Amortization of the discounts is included in contribution revenue. In the absence of donor stipulations to the contrary, promises with payments due in future periods are restricted until payments are received. Promises that remain uncollected more than one year after their due dates are written off unless the donors indicate that payment is merely postponed. The discount rate used in the present value measurement is revised at each measurement date to reflect current market conditions and the creditworthiness of donors. Receivables are stated at unpaid balances, less an allowance for doubtful accounts. At this time, management believes all pledges receivable are collectible, therefore, no allowance has been recorded as of December 31, 2021 and 2020.

The Organization receives conditional promises to give, which depend on the occurrence of a specified future and uncertain event to bind the promisor. Conditional promises to give, are recognized when the conditions on which they depend are substantially met. The Organization also receives intentions to give from donors, which are not legally enforceable and are used for planning purposes only. Intentions to give are not reported as contributions until the donor transfers funds to the Organization.

Operations income consists primarily of leases (see Note 13). Revenue under these leases is recognized when lease payments are received, which is not materially different than if revenue were recognized throughout the course of the lease agreements.

**Functional Expenses**

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. Directly identifiable expenses are charged to programs and supporting services. Costs that relate to more than one function and are allocated among the programs and supporting services benefited on the basis of estimates of time and effort. The Ken Burns American Heritage Prize event expenses are all reported as fundraising, other than direct donor benefits.

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Cash and Cash Equivalents**

For purposes of the statements of cash flows, the Organization considers cash and cash equivalents to be cash on hand, cash deposited with banks and financial institutions and all highly liquid investments available for current use with an original maturity of three months or less to be cash equivalents.

**Investments**

Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the statements of financial position. Investment income or loss (including realized and unrealized gains and losses on investments, interest and dividends) is included in the change in net assets without donor restrictions unless the income or loss is restricted by donor or law.

**Property and Equipment**

Purchased property and equipment are stated at historical cost for purchased items and fair value for contributed items. The Organization's minimum capitalization threshold is \$1,000. The assets are depreciated using the straight-line method over the following estimated useful lives:

	<u>Years</u>
Equipment	5 - 7 years
Furniture and fixtures	5 - 7 years
Buildings and improvements	7 - 40 years

Expenditures for maintenance, repairs and minor replacements are charged to operations, and expenditures for major replacements and betterments are capitalized to property and equipment.

**Advertising**

Advertising costs are expensed as incurred.

**In-Kind Contributions**

The Organization records various types of in-kind support including professional services and property and equipment. Contributed professional services are recognized if the services received (a) create or enhance long-lived assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation. Donations of property and equipment are recorded as support at their estimated fair value. Such donations are reported as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as donor restricted support. Absent donor stipulations regarding how long those donated assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The Organization reclassifies net assets with donor restrictions to net assets without donor restrictions at that time.

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Options**

Options payments refer to payments to obtain the right to purchase property at a set price at a specified time in the future or under specified conditions. These payments remain in the option account until the Organization legally gains possession of the asset or the option expires.

**Conservation Lands and Easements**

The Organization records all land and land interests at cost, if purchased, or at fair value at the date of acquisition, if all or part of the land was received as a donation. Fair value is generally determined by appraisal. Conservation lands represent real property with significant ecological value. Some of the conservation lands may be purchased subject to conservation easements, or the Organization may grant conservation easements on some of its lands. These properties are managed in an effort to protect the natural biological diversity of the property in perpetuity.

**Income Taxes**

American Prairie is a nonprofit organization that is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code, and therefore has made no provision for federal income taxes in the accompanying financial statements. The Organization has also been classified as an entity that is not a private foundation within the meaning of Section 509(a) and qualifies for deductible contributions as provided in Section 170(b)(1)(a)(vi). In general, the Organization's information returns (Form 990) remain open to examination by federal tax authorities for three years. These taxing authorities have the authority to examine those tax years until the applicable statutes of limitations expire.

**Resources Available and Unavailable for General Expenditure**

The Organization has certain donor-restricted net assets that are available for general expenditures within one year of December 31, 2021, because the restrictions on the net assets are expected to be met by conducting the normal activities of the programs in the coming year. Accordingly, the related resources have been included in the quantitative information detailing the financial assets available to meet general expenditures within one year (Note 14). The Organization has other assets limited to use for donor-restricted purposes that are not expected to be spent in the coming year, which are not included. Additionally, the Board of Directors has designated certain other investments to be held in perpetuity, which are more fully described in Note 11. Because of the Board of Director's designation, those investments are not considered available for general expenditures within the next year; however, the Board could make them available, if necessary.

**Accounts Receivable**

Accounts receivable consists of receivables for amounts owed to the Organization on a royalty contract. The Organization believes that all receivables are fully collectible as of December 31, 2021 and 2020, and consequently, has not provided an allowance for doubtful accounts.

**Financial Statement Presentation**

Certain reclassifications of amounts previously reported have been made to the accompanying financial statements to maintain consistency. The reclassifications had no impact on previously reported net assets.

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**2. PROMISES TO GIVE**

Pledges receivable (unconditional promises to give) as of December 31, 2021 and 2020 are as follows:

	<u>2021</u>	<u>2020</u>
Amounts due in:		
Less than one year	\$ 15,480,786	\$ 2,785,952
One to five years	<u>5,755,713</u>	<u>4,341,215</u>
	21,236,499	7,127,167
Less: discount to present value	<u>(899,404)</u>	<u>(469,904)</u>
Pledges receivable, net of discount	20,337,095	6,657,263
Less: current portion	<u>(15,480,786)</u>	<u>(2,785,952)</u>
Pledges receivable, net of discount and current portion	<u>\$ 4,856,309</u>	<u>\$ 3,871,311</u>

The Organization also has \$89,000,000 in conditional promises to give that will be recognized as revenue when the conditions are substantially met, which is restricted to land acquisition. These conditional promises are expected to be received as follows: \$9,000,000 in less than one year and \$80,000,000 in one to five years.

**3. INVESTMENTS**

Investments are comprised of the following as of December 31, 2021:

	<u>Cost</u>	<u>Fair Value</u>	<u>Gross Unrealized Gains (Losses)</u>
Certificates of deposit	\$ 84,985	\$ 84,985	\$ -
Money market funds	80,296	80,296	-
Mutual funds			
Large blend	264,350	316,449	52,099
Mid-cap blend	758,917	1,307,969	549,052
Small blend	175,707	214,547	38,840
Intermediate term bond	296,764	416,244	119,480
Emerging markets	115,799	115,811	12
Foreign large blend	<u>671,464</u>	<u>677,986</u>	<u>6,522</u>
	<u>\$ 2,448,282</u>	<u>\$ 3,214,287</u>	<u>\$ 766,005</u>

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**3. INVESTMENTS (Continued)**

Investments are comprised of the following as of December 31, 2020:

	<u>Cost</u>	<u>Fair Value</u>	<u>Gross Unrealized Gains (Losses)</u>
Certificates of deposit	\$ 84,858	\$ 84,858	\$ -
Money market funds	288	288	-
Mutual funds			
Large blend	743,072	1,016,367	273,295
Mid-cap blend	223,241	282,658	59,417
Small blend	107,596	133,987	26,391
Immediate term bond	899,863	930,280	30,417
Emerging markets	63,371	73,281	9,910
Foreign large blend	254,924	283,949	29,025
	<u>\$ 2,377,213</u>	<u>\$ 2,805,668</u>	<u>\$ 428,455</u>

**4. FAIR VALUE MEASUREMENTS**

Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 820, *Fair Value Measurements*, establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurement) and the lowest priority to unobservable inputs (Level 3 measurement).

The three levels of the fair value hierarchy under ASC 820 are described as follows:

Level 1      Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access.

Level 2      Inputs to the valuation methodology include:

- quoted prices for similar assets or liabilities in active markets;
- quoted prices for identical or similar assets or liabilities in inactive markets;
- inputs other than quoted prices that are observable for the asset or liability;
- inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3      Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.



**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**4. FAIR VALUE MEASUREMENTS (Continued)**

Fair values of assets measured on a recurring basis at December 31, 2021 are as follows:

	<u>Fair Value</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Net Asset Value</u>
Mutual funds	\$ 3,049,006	\$ 3,049,006	\$ -	\$ -	\$ -
Certificates of deposit	84,985	-	84,985	-	-
Money market funds	80,296	-	-	-	80,296
Pledges receivable	<u>20,337,095</u>	<u>-</u>	<u>-</u>	<u>20,337,095</u>	<u>-</u>
	<u>\$ 23,551,382</u>	<u>\$ 3,049,006</u>	<u>\$ 84,985</u>	<u>\$ 20,337,095</u>	<u>\$ 80,296</u>

Fair values of assets measured on a recurring basis at December 31, 2020 are as follows:

	<u>Fair Value</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Net Asset Value</u>
Mutual funds	\$ 2,720,522	\$ 2,720,522	\$ -	\$ -	\$ -
Certificates of deposit	84,858	-	84,858	-	-
Money market funds	288	-	-	-	288
Pledges receivable	<u>6,657,263</u>	<u>-</u>	<u>-</u>	<u>6,657,263</u>	<u>-</u>
	<u>\$ 9,462,931</u>	<u>\$ 2,720,522</u>	<u>\$ 84,858</u>	<u>\$ 6,657,263</u>	<u>\$ 288</u>

Marketable securities are valued at the quoted market prices for those securities. Certificates of deposit values are based on the cost of the investment plus accumulated earnings, which approximates fair value due to the short-term nature of these investments.

Unconditional promises to give (pledges receivable) are reported at net realizable value if at the time the promise is made payment is expected to be received in one year or less. Unconditional promises that are expected to be collected in more than one year are reported at fair value initially and in subsequent periods because the Organization elected the fair value option in accordance with generally accepted accounting principles. Management believes that the use of fair value reduces the cost of measuring unconditional promises to give in periods subsequent to their receipt and provides equal or better information to users of its financial statements than if those promises were measured using present value techniques and historical discount rates. The change in the fair value of the unconditional promises expected to be collected in more than one year is reported as contribution revenue.

The reconciliation of the changes in the pledges receivable measured at fair value on a recurring basis using significant unobservable inputs (Level 3) is as follows:

	<u>2021</u>	<u>2020</u>
Pledges receivable, beginning of year	\$ 6,657,263	\$ 7,819,756
Additional pledges	17,175,000	1,610,000
Payments received	(3,065,668)	(3,235,374)
Change in discount (contribution revenue)	<u>(429,500)</u>	<u>462,881</u>
Pledges receivable, end of year	<u>\$ 20,337,095</u>	<u>\$ 6,657,263</u>

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**5. CREDIT RISK**

The Organization maintains some of its cash in bank deposit accounts which, at times, may exceed federally insured limits. Account balances and certificates of deposit held in financial institutions are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 per bank, per depositor. The Organization also maintains cash in money market fund accounts which sometimes exceed the protected limit set by the Securities Investor Protection Corporation (SIPC). The Organization has not experienced any losses in such accounts. The Organization believes it is not exposed to any significant credit risk on cash and cash equivalents. As of December 31, 2021 and 2020, funds exceeded federally insured limits by \$13,811,876 and \$9,495,263, respectively. As of December 31, 2021 and 2020, funds exceeded SIPC limits by \$7,943,709 and \$3,118,562, respectively.

**6. LOANS PAYABLE**

The following is a schedule of loans payable as of December 31, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Revolving line of credit loan through a financial institution; dated November 29, 2021; due November 2026; interest calculated at LIBOR plus 2.5%; maximum amount available of \$50,000,000; secured by real estate.	\$ 32,026,543	\$ -
Note payable to a financial institution; dated May 2016; due December 2035; interest rate of 3.25%; annual payments of \$1,173,853; secured by first mortgage on property. This note was paid off through the line of credit in 2021.	-	9,603,623
Note payable to a financial institution; dated August 16, 2017; due August 2027; interest calculated at LIBOR plus 2.5%; interest payments due quarterly; annual principal payments of 5% of loan balance; all remaining principal and interest due at maturity; secured by first mortgage on property. This note was paid off through the line of credit in 2021.	-	4,735,614
Note payable to a financial institution; dated June 21, 2018; due June 21, 2028; interest calculated at LIBOR plus 2.5%; interest payments due quarterly; annual principal payments of 5% of loan balance; all remaining principal and interest due at maturity; secured by first mortgage on property. This note was paid off through the line of credit in 2021.	-	1,797,521
Note payable to a financial institution; dated August 29, 2019; due August 2029; interest calculated at LIBOR plus 2.5%; interest payments due quarterly; annual principal payments of 5% of loan balance; remaining principal and interest due at maturity; secured by first mortgage on property. This note was paid off through the line of credit in 2021.	-	8,549,310

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**6. LOANS PAYABLE (Continued)**

	<b>2021</b>	<b>2020</b>
Note payable to an individual at 2.19% interest; due September 2030; annual payments of \$73,539; secured by first mortgage on property.	1,130,096	1,177,742
	33,156,639	25,863,810
Less: current portion	(48,840)	(1,592,753)
Less: unamortized debt issuance costs	(418,822)	(183,547)
Long-term portion, net of unamortized debt issuance costs	<b>\$ 32,688,977</b>	<b>\$ 24,087,510</b>

Loans payable mature as follows:

2022	\$	48,840		48,840	
2023		49,909		49,909	
2024		51,002		51,002	
2025		52,119		52,119	
2026		32,079,804		32,079,804	
Thereafter		874,965		874,965	
				<b>\$ 33,156,639</b>	

**7. IN-KIND SUPPORT**

The following in-kind contributions were recognized for the year ended December 31, 2021:

	<b>Program Services</b>	<b>Management and General</b>	<b>Fundraising</b>	<b>Total</b>
Expenses:				
Professional fees	\$ -	\$ 1,250	\$ -	\$ 1,250
Fixed assets:				
Non-depreciable artwork	471,855	-	-	471,855
	<b>\$ 471,855</b>	<b>\$ 1,250</b>	<b>\$ -</b>	<b>\$ 473,105</b>

The following in-kind contributions were recognized for the year ended December 31, 2020:

	<b>Program Services</b>	<b>Management and General</b>	<b>Fundraising</b>	<b>Total</b>
Expenses:				
Professional fees	\$ -	\$ 1,200	\$ -	\$ 1,200
Advertising and promotion	3,200	-	-	3,200
Fixed assets:				
Construction in progress	17,028	-	-	17,028
	<b>\$ 20,228</b>	<b>\$ 1,200</b>	<b>\$ -</b>	<b>\$ 21,428</b>

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**8. SBA PAYCHECK PROTECTION PROGRAM LOAN**

In April 2020, the Organization was granted a \$761,300 loan under the Paycheck Protection Program (PPP) administered by a Small Business Administration (SBA) approved partner. The loan is uncollateralized and is fully guaranteed by the Federal government. The Organization has accounted for the PPP funding as a conditional contribution in the financial statements, reporting the amount as a liability at December 31, 2020 and recognizing grant revenue when the funding was formally approved for forgiveness in April 2021.

**9. NET ASSETS WITH DONOR RESTRICTIONS**

Net assets are restricted by the donor as of December 31, 2021 and 2020 for the following purposes:

	<u>2021</u>	<u>2020</u>
Subject to expenditure for specific purpose:		
Campground	\$ 200,000	\$ 200,000
Education and economic activities	866,890	1,639,765
National Discovery Center	1,718,915	1,337,878
Promises to give, proceeds of which have been restricted:		
American Wildlife Forever fund	2,394,124	3,199,792
National Discovery Center	-	500,000
Education and economic activities	-	15,000
Indigenous communities projects	75,000	-
	<u>5,254,929</u>	<u>6,892,435</u>
Subject to the passage of time:		
Promises to give with no donor restrictions	<u>2,817,375</u>	<u>2,412,375</u>
Endowments:		
Income on donor restricted funds subject to spending policy	567,932	442,274
Donor-restricted investments held in perpetuity	<u>394,688</u>	<u>394,688</u>
	<u>962,620</u>	<u>836,962</u>
Conservation lands:		
Conservation lands	31,255,867	28,018,967
Conservation land acquisition pledges receivable	<u>15,950,000</u>	<u>1,000,000</u>
	<u>47,205,867</u>	<u>29,018,967</u>
Total net assets with donor restrictions	<u>\$ 56,240,791</u>	<u>\$ 39,160,739</u>

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**10. NET ASSETS RELEASED FROM RESTRICTIONS**

Net assets were released from donor restrictions by incurring expenditures satisfying the purpose restrictions specified by the donor for the years ended December 31, 2021 and 2020 as follows:

	<u>2021</u>	<u>2020</u>
Expiration of time restrictions	\$ 1,495,000	\$ 1,880,166
Satisfaction of purpose restrictions		
Hut-to-Hut	-	187,572
National Prize	-	31,099
Campground	-	600,000
National Discovery Center	118,963	112,261
Education and economic activities	<u>1,893,543</u>	<u>458,198</u>
	<u>\$ 3,507,506</u>	<u>\$ 3,269,296</u>

**11. BOARD DESIGNATED NET ASSETS**

Net assets the Board of Directors has designated to be held in perpetuity as of December 31, 2021 and 2020 are as follows:

	<u>2021</u>	<u>2020</u>
Board designated funds to be held in perpetuity:		
Endowment	\$ 2,166,683	\$ 1,883,849
Land and building acquisitions	51,569,380	52,137,407
Less: debt associated with acquisitions	<u>(33,156,639)</u>	<u>(25,863,810)</u>
	20,579,424	28,157,446
Net assets not designated	<u>33,584,823</u>	<u>9,804,152</u>
Total net assets without donor restrictions	<u>\$ 54,164,247</u>	<u>\$ 37,961,598</u>

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**12. ENDOWMENT**

The Organization's endowment consists of both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

*Interpretation of Relevant Law*

The Organization's Board of Directors has interpreted the Montana Uniform Prudent Management of Institutional Funds Act ("MUPMIFA") as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization retains in perpetuity (a) the original value of initial and subsequent gift amounts (including fair value of promises to give) donated to the endowment and (b) any accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added. Donor-restricted amounts not retained in perpetuity are subject to appropriation for expenditure in a manner consistent with the standard of prudence prescribed by MUPMIFA. The Finance Committee is responsible for recommending and reviewing investment policies and objectives, monitoring performance of the portfolio, and overseeing certain administrative duties, including providing regular reports to the Board of Directors. In accordance with MUPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (a) The duration and preservation of the fund;
- (b) The purposes of the Organization and the donor-restricted endowment fund;
- (c) General economic conditions;
- (d) The possible effect of inflation and deflation;
- (e) The expected total return from income and the appreciation of investments;
- (f) Other resources of the Organization; and
- (g) The investment policies of the Organization.

As of December 31, 2021, the Organization had the following endowment net asset composition:

	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
<b>December 31, 2021</b>			
Board-designated endowment funds	\$ 2,166,683	\$ -	\$ 2,166,683
Donor-restricted endowment funds			
Original donor-restricted gifts required to be maintained in perpetuity by donor	-	394,688	394,688
Accumulated investment gains	-	567,932	567,932
	<b>\$ 2,166,683</b>	<b>\$ 962,620</b>	<b>\$ 3,129,303</b>

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**12. ENDOWMENT (Continued)**

As of December 31, 2020, the Organization had the following endowment net asset composition:

	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
<u>December 31, 2020</u>			
Board-designated endowment funds	\$ 1,883,849	\$ -	\$ 1,883,849
Donor-restricted endowment funds			
Original donor-restricted gifts required to be maintained in perpetuity by donor	-	394,688	394,688
Accumulated investment gains	-	442,274	442,274
	<u>\$ 1,883,849</u>	<u>\$ 836,962</u>	<u>\$ 2,720,811</u>

*Investment and Spending Policies*

The Finance Committee of the Board is authorized to oversee the administration and investment of the endowment. The Board of Directors will review, at least annually, an accounting of the assets, income and expenditures of the Endowment. Board-designated endowment funds shall be considered and used as part of the entire endowment fund corpus, unless the Board of Directors votes unanimously those funds should be used because of extraordinary circumstances. The income and/or gain earned by the Endowment Fund is considered unrestricted revenue and may be distributed to the Organization as general support revenue for its programs. On an annual basis, the Finance Committee of the Board will calculate an amount equal to 4% of the average value of the Endowment Fund over the previous 5 years. As of December 31, 2021, the Finance Committee has not designated any income from the endowment to be used for general operations.

Changes in endowment net assets for the years ended December 31, 2021 and 2020 are as follows:

	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
Endowment assets, December 31, 2019	\$ 769,617	\$ 728,789	\$ 1,498,406
Investment return, net	114,232	108,173	222,405
Additional funds designated by board	<u>1,000,000</u>	<u>-</u>	<u>1,000,000</u>
Endowment net assets, December 31, 2020	1,883,849	836,962	2,720,811
Investment return, net	<u>282,834</u>	<u>125,658</u>	<u>408,492</u>
Endowment net assets, December 31, 2021	<u>\$ 2,166,683</u>	<u>\$ 962,620</u>	<u>\$ 3,129,303</u>

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**13. OPERATING LEASES**

Lessee

The Organization leases office space under operating leases.

The Organization leases its main office space in Bozeman, Montana. The prior lease expired on September 30, 2021. On July 1, 2021, the Organization began leasing its current facility. The lease is for a six year period, with an option to renew for two additional six-year periods. Rent expense for the Bozeman office was \$105,200 and \$132,996 for the years ended December 31, 2021 and 2020, respectively.

The Organization entered into a lease agreement on an apartment in Malta in December 2014. The original lease terms ended in November 2015, at which point the lease automatically extended on a month-to-month basis until terminated by either party. This lease was terminated in February 2021. Rent paid for the Malta apartment was \$575 and \$7,475 for the years ended December 31, 2021 and 2020, respectively.

The Organization entered into a lease agreement for office space in Lewistown, Montana on May 24, 2018. The lease was for a one year period, at which point the lease automatically extended on a month-to-month basis until terminated in November 2021. Rent paid for the Lewistown office space was \$6,765 and \$8,450 for the years ended December 31, 2021 and 2020, respectively.

Future minimum rental payments under these leases are as follows:

2022	\$	41,333	
2023		42,573	
2024		43,850	
2025		45,166	
2026		46,521	
Thereafter		47,916	
			\$ 267,359

Lessor

The Organization leases portions of purchased land to operators for agricultural use. The Organization currently has 19 leases which expire between 2022 and 2025. Lease payments under these leases range from \$1,175 to \$95,000 annually. Lease income under these leases was \$581,374 and \$690,600 for the years ended December 31, 2021 and 2020, respectively.

Estimated future minimum rentals over the remaining lease terms are:

2022	\$	492,672	
2023		95,000	
2024		95,000	
			\$ 682,672



**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**14. LIQUIDITY AND AVAILABILITY**

Financial assets available for general expenditure, that is, without donor restrictions limiting their use, within one year of the statement of financial position date, comprise the following:

	<b>2021</b>	<b>2020</b>
Financial assets		
Cash and cash equivalents	\$ 22,437,509	\$ 14,238,851
Accounts receivable	337,720	463
Pledges receivable	20,337,095	6,657,263
Investments	3,214,287	2,805,668
	46,326,611	23,702,245
Unavailable for general expenditure in one year		
Board designated endowment funds	2,166,683	1,883,849
Donor restricted permanent endowment funds	394,688	394,688
Donor restricted endowment fund earnings	567,932	442,274
Pledge payments due in more than one year	4,856,309	3,871,311
Donor restricted funds	2,267,443	2,349,645
	10,253,055	8,941,767
Total financial resources available for general expenditure	\$ 36,073,556	\$ 14,760,478

The Organization's endowment funds consist of donor-restricted endowments and funds designated by the Board as endowments. Income from donor-restricted endowments is subject to appropriation by the Finance Committee (see Note 12). Board-designated endowment funds shall be considered and used as part of the entire endowment fund corpus, unless the Board of Directors votes unanimously those funds should be used because of extraordinary circumstances. The income and/or gain earned by the endowment fund is considered unrestricted revenue and may be distributed to the Organization as general support revenue for its programs, as directed by the Finance Committee. As of December 31, 2021, the Finance Committee has not designated any income from the endowment to be used for general operations.

As part of its liquidity management plan, the Organization invests cash in excess of daily requirements in short-term investments, certificates of deposit, and money market funds. In the event of an unanticipated liquidity need, the Organization could draw upon the Board designated endowment funds.

**15. RETIREMENT ARRANGEMENT WITH EMPLOYEES**

The Organization offers employees the opportunity for participation in a contributory retirement plan. Under the plan, employees are allowed to contribute up to the IRS contribution limits, with additional contribution amounts allowed for employees over age 50. Management may determine the Organization's match percentage annually. For the years ended December 31, 2021 and 2020, the Organization made employer match contributions of \$81,344 and \$72,000, respectively.

**AMERICAN PRAIRIE FOUNDATION dba  
AMERICAN PRAIRIE  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2021 and 2020**

**16. CONCENTRATIONS**

Contributors

The Organization is supported by contributions from the public and granting agencies. For the year ended December 31, 2021, eight major contributors provided 50% of the Organization's combined revenues. The pledges outstanding from these contributors as of December 31, 2021 totaled \$13,894,124. For the year ended December 31, 2020, eight major contributors provided 68% of the Organization's combined revenues. The pledges outstanding from these contributors as of December 31, 2020 totaled \$3,599,792.

**17. RELATED PARTY TRANSACTIONS**

During the years ended December 31, 2021 and 2020, \$3,739,683 and \$4,559,135 were contributed and/or pledged to the Organization by board members. All of these contributions were recorded as revenue.

As of December 31, 2021 and 2020, the balance of outstanding pledges from related parties was \$3,446,665 and \$5,552,333, respectively.

The Friends of the American Serengeti Germany (FoAS) is an independent, tax-privileged organization in Germany formed to provide supporting funds for American Prairie. The FoAS was formed January 24, 2011, and is governed by its own, separate Board of Directors. FoAS was dissolved March 6, 2020.

**18. COMMITMENTS**

The Organization is in the process of constructing the National Discovery Center in Lewistown, Montana. Costs of \$6.43 million have been incurred through December 31, 2021, and are presented in construction in progress. The remaining cost to complete is estimated to be approximately \$135,000, with construction expected to be completed in 2022.

**19. SUBSEQUENT EVENTS**

Management has evaluated subsequent events through April 12, 2022, the date on which the financial statements were available to be issued.